



Europass Curriculum Vitae

Personal information

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Nationality Romanian

Date of birth August 5, 1963

Gender Female

Work experience

Dates	November 1994-present
Occupation or position held	Senior scientific researcher
Main activities and responsibilities	Various research programs related to social policies and social inclusion
Name and address of employer	Research Institute for Quality of Life, Romanian Academy, 13, Calea 13 Septembrie, sector 5, Bucharest, 76117, Romania
Type of business or sector	Research
Dates	May 2007-present
Occupation or position held	President
Main activities and responsibilities	Management
Name and address of employer	Romanian Centre for Economic Modeling, Bdul. Unirii, nr. 4, bl.8b, sc.1, et.2, ap.4, sector 4, București, Romania
Type of business or sector	Research NGO
Dates	July 2010- December 2013
Occupation or position held	Scientific researcher
Main activities and responsibilities	Coordinator
Name and address of employer	Institute of World Economy, Romanian Academy, 13, Calea 13 Septembrie, sector 5, Bucharest, 76117, Romania
Type of business or sector	Research
Dates	April 2000-March 2003
Occupation or position held	Scientific researcher
Main activities and responsibilities	Coordinator for Romania
Name and address of employer	Research contract UE, SERD-1999-00178
Type of business or sector	Research
Dates	April-November 1998
Occupation or position held	Sociologist
Main activities and responsibilities	Expert
Name and address of employer	UNDP, Poverty Alleviation Project, Bucharest, Romania
Dates	1990-1994

Occupation or position held	Teacher																				
Main activities and responsibilities	Teach Mathematics																				
Name and address of employer	Arts Highschool Rm. Vâlcea, Vâlcea, Romania																				
Type of business or sector	Education																				
Dates	1987-1994																				
Occupation or position held	Teacher																				
Main activities and responsibilities	Teach Mathematics																				
Name and address of employer	I.L. Caragiale school I-VIII („I.L.Caragiale”) Rm. Vâlcea, Vâlcea, Romania																				
Type of business or sector	Education																				
Education and training																					
Dates	1997-2006																				
Title of qualification awarded	Ph.D.																				
Principal subjects/occupational skills covered	Sociology																				
Name and type of organisation providing education and training	University of Bucharest, Faculty of Sociology and Social Work																				
Dates	1996-1997																				
Title of qualification awarded	Master																				
Principal subjects/occupational skills covered	Sociology																				
Name and type of organisation providing education and training	University of Bucharest, Faculty of Sociology, Psychology and Pedagogy																				
Dates	1992-1996																				
Title of qualification awarded	BA																				
Principal subjects/occupational skills covered	Sociology																				
Name and type of organisation providing education and training	University of Bucharest, Faculty of Sociology, Psychology and Pedagogy																				
Dates	1982-1987																				
Title of qualification awarded	BA																				
Principal subjects/occupational skills covered	Mathematics																				
Name and type of organisation providing education and training	University of Bucharest, Faculty of Mathematics																				
Personal skills and competences																					
Mother tongue(s)	Romanian																				
Other language(s)	English, French																				
Self-assessment																					
European level (*)																					
(*) <i>Common European Framework of Reference for Languages</i>																					
English																					
French																					
	<table border="1"> <thead> <tr> <th colspan="2">Understanding</th> <th colspan="2">Speaking</th> <th>Writing</th> </tr> <tr> <th>Listening</th> <th>Reading</th> <th>Spoken interaction</th> <th>Spoken production</th> <th></th> </tr> </thead> <tbody> <tr> <td>C2</td> <td>C2</td> <td>C2</td> <td>C1</td> <td>C1</td> </tr> <tr> <td>B1</td> <td>B1</td> <td>A2</td> <td>A2</td> <td>A1</td> </tr> </tbody> </table>	Understanding		Speaking		Writing	Listening	Reading	Spoken interaction	Spoken production		C2	C2	C2	C1	C1	B1	B1	A2	A2	A1
Understanding		Speaking		Writing																	
Listening	Reading	Spoken interaction	Spoken production																		
C2	C2	C2	C1	C1																	
B1	B1	A2	A2	A1																	

Social skills and competences	I participated in more than 100 national and international research projects. I coordinated research teams, edited volumes with large number of authors, and participated in international and national conferences/workshops and in mass media events.
Organisational skills and competences	Member of the Scientific Council of the Research Institute for Quality of Life, Romanian Academy (since 1997) Founding member of the Romanian Centre for Economic Modeling (CERME) (since 2006) Vice-president of the Romanian Presidency Commission for the Analysis of the Social and Demographic Risks (2009) Member of the European Sociological Association (since 2011) Member of the Academic Group of the Consultative Commission for Regionalization in Romania, Ministry of Regional Development and Public Administration (2013)
Technical skills and competences	Expert both in quantitative and qualitative methods of research
Computer skills and competences	SPSS, MSOffice (Word, Excel, Power Point), Map Info
Artistic skills and competences	Play piano
Driving license	Driving license, category B
References	Available upon request
Annex	Relevant research projects and main publications available upon request.

Annexes

Between 1996 and 2019, I participated in more than 100 research projects financed both national and international. Among these, more than 60 projects were internationally financed, by institutions like: European Commission, Friedrich Ebert Stiftung Romania, Friedrich Ebert Stiftung Sofia, Friedrich Ebert Stiftung Berlin, World Bank Washington, World Bank Romania, Volkswagen-Stiftung and Suedost-Europe-Gesellschaft, Innocenti Research Center Florence, OECD, International Labour Office, Budapest Open Society Institute, UNICEF Romania, UNICEF Moldova, UNDP Romania. Also, in this period I published 20 books and more than 50 articles in Romania and abroad.

I. Selected research projects starting 2013

Date	November 2019 - ongoing
Location	Bucharest, Romania
Company	World Bank, <i>RAS Support for accelerating the transition from institutional to community-based care for children deprived of parental care</i> , coord. Emil Teşliuc and Vlad Grigoraş
Position	Consultant
Description	Team coordinator for the elaboration and piloting of monitoring instrument for child deinstitutionalization.

Date	November 2019 - ongoing
Location	Bucharest, Romania
Company	World Bank, <i>Integrated Strategy for Urban Development</i> , coord. Marcel Ionescu-Heroiu
Position	Consultant
Description	Team coordinator for chapters on social dimension: Health, Quality of life, Marginalized communities, Social housing, Social services.

Date	March 2019 - ongoing
Location	Bucharest, Romania
Company	World Bank, <i>Administration Agreement SRSS/S2018/063 for developing an early warning system for the prevention of early school leaving in Romania</i> , coord. Mariana Moarcăș and Alina Sava
Position	Consultant
Description	Coordinated the team and drafted and tested the Early Warning Mechanism in Education for preventing early school leaving.

Date	May-December 2019
Location	Chișinău, Moldova
Company	UNICEF Moldova, <i>Mid-term Evaluation of Implementation of the Child Protection Strategy 2014-2020 and its Action Plan for 2016-2020 in the Republic of Moldova</i> , coord. Elena Laur
Position	Team Leader
Description	Team leader, coordinated the team and drafted the Evaluation report, project implemented by a consortium led by the Research Institute for Quality of Life, in partnership with the Romanian Centre for Economic Modeling.

Date	May- November 2019
Location	Bucharest, Romania
Company	European Commission, <i>Accurate assessment of the people not in employment, education and training (NEETs) in Romania and policy measures to effectively address their integration VT/2018/042</i>
Position	Consultant
Description	Research on the situation of young NEET in Romania, carried out field work and drafted the report.

Date	September 2017- November 2018
Location	Chișinău, Moldova
Company	World Bank, <i>Improving Efficiency of Moldova's Main Anti-Poverty Program</i> , coord. Julia Smolyar
Position	Consultant
Description	Development of research methodology, data collection, data analysis and drafting the research reports.

Date	September 2017 – January 2018
Location	Bucharest
Company	World Bank, <i>Optimizing Clinical Learning Environment in Emergency Medicine Postgraduate Training (Residency EMR)</i> , coord. Francesca de Nicola
Position	Consultant
Description	Data analysis and drafting the research reports.

Date	July 2016 – November 2018
Location	Bucharest
Company	Reimbursable Advisory Services Agreement on <i>Development of Plans for the De-institutionalization of Children Deprived of Parental Care and their Transfer to Community-based Care (SIPOCA 2)</i> , coord. Emil Teșliuc and Vlad Grigoraș
Position	Consultant
Description	Development of research methodology, data analysis and drafting the research reports

Date	June-October 2017
Location	Bucharest

Company	World Bank, <i>Developing the Capacity of the Central Public Administration to Carry Out Impact Assessments – Emergency Residence Training</i> , coord. Francesca de Nicola
Position	Consultant
Description	Development of research methodology; drafting the analysis report

Date	December 2015 – December 2016
Location	Bucharest
Company	European Commission, <i>Provision of support to Romanian authorities in planning and implementing ESIF CLLD interventions in the programming period 2014-2020</i> . Contract No: 2015CE16BAT096, coord. Iulia Mirela Șerban
Position	Consultant
Description	Support activities for the Romanian authorities in developing the methodology for CLLD interventions in Romania and guidance through the implementation process.

Date	May - December 2015
Location	Bucharest
Company	World Bank, <i>RAS: Advisory Services Agreement on Support to the Implementation of the National Strategy on Digital Agenda for Romania 2014-2020</i> , coord. Marc Lixi and Arabela Aprahamian
Position	Consultant
Description	Comprehensive report on <i>Mapping the broadband areas in Romania</i> .

Date	2015
Location	Luxembourg
Company	European Court of Auditors
Position	Member of the Advisory Group
Description	Performance Audit on the Use of Structural Funds to support Roma Integration, " <i>Do the Structural Funds effectively contribute to Roma integration/inclusion?</i> "

Date	2015 - 2017
Location	Zagreb, Croatia
Company	World Bank, coord. Arabela Aprahamian
Position	M&E Specialist
Description	<i>Mid-Term Review of the Second Science and Technology Project (STP II)</i>

Date	2014- 2015
Location	Bucharest
Company	UNICEF Romania and World Bank Country Office Romania, coord. Voica Pop (UNICEF, Romania) and Vlad Grigoraș (World Bank)
Position	Leading Consultant
Description	Project on <i>Unpacking child care system reform</i> . In-depth assessment of the child protection system through an extensive quantitative research conducted in all General Directorates of Social Assistance and Child Protection (DGASPC).

Date	2014-2015
Location	Bucharest
Company	World Bank, project <i>Strengthening the Regulatory Impact Assessment (RIA) Framework in Romania. Improvement of the Substantiation Note (SN) elaboration process for the Ministry of Regional Development and Public Administration and Ministry of Labor</i> , coord. Mariana Iooty De Paiva Dias
Position	Consultant
Description	Coaching activities and scientific guidance for the elaboration of the substantiation notes in two pilot projects.

Date	2014
Location	Bucharest
Company	UNICEF Romania, project: <i>First priority – No invicible children. Development of the IT solution for identifying and helping vulnerable children, AURORA, coord. Voica Pop</i>
Position	Leading consultant
Description	Elaborating and implementing the methodology for identification and diagnostic of invisible children.

Date	2013 - 2016
Location	Bucharest
Company	World Bank, <i>RAS: Provision of Inputs for the Preparation of a Draft National Strategy and Action Plan on Social Inclusion and Poverty Reduction (2014-2020)</i> , coord. Emil Teşliuc and Vlad Grigoraş
Position	Leading consultant
Description	Scientific activities coordination, methodology elaboration, quantitative and qualitative data analysis, drafting the strategy.

Date	2013
Location	Bucharest
Company	UNICEF Romania, project: <i>First priority – No invisible children, coord. Voica Pop</i>
Position	Consultant
Description	Elaborating the methodology for identification and diagnostic of invisible children.

Date	2013
Location	Bucharest
Company	World Bank, <i>Study on Diagnostics and Policy Advice for Supporting Roma Integration in Romania</i> , coord. Kosuke Anan
Position	Employment sector expert
Description	Elaborating the methodology for qualitative research, coordinating data collection process, data analysis and drafting the report.

Date	2013
Location	Bucharest
Company	World Bank, project <i>Integration Strategies for Urban Poor Areas and Disadvantaged Communities 3</i> , coord. Rob Swinkels
Position	Scientific coordinator, leading expert
Description	Drafting the 6 pilot projects on marginalized urban areas and the European financing program for such projects.

Date	2013
Location	Bucharest
Company	World Bank, project <i>Integration Strategies for Urban Poor Areas and Disadvantaged Communities 2</i> , coord. Rob Swinkels
Position	Scientific coordinator, leading expert
Description	Elaborating the methodology for qualitative research in 11 towns, coordinating data collection process, data analysis and drafting the reports.

Date	2013
Location	Bucharest
Company	World Bank, project <i>Knowledge Mapping project</i> , coord. Alexandra Nastase
Position	Leading Expert

Description	Elaborating the methodology for qualitative research, coordinating data collection process, data analysis and drafting the report.
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Date	2013
Location	Bucharest
Company	Agenția Națională de Administrare Fiscală, proiect <i>Dezvoltarea unui parteneriat viabil între Agenția Națională de Administrare Fiscală și beneficiarii direcți ai serviciilor furnizate de aceasta – premisă a eficientizării sistemului de colectare a veniturilor publice</i> , cod SMIS 31224, cofinanțat prin Fondul Social European – Programul Operațional Dezvoltarea Capacității Administrative.
Position	Project coordinator, key expert 1
Description	Elaborating the methodology for qualitative and quantitative research, coordinating data collection process, data aggregation, data analysis and drafting the report.

Date	2013
Location	Bucharest
Company	World Bank, proiect <i>Integration Strategies for Urban Poor Areas and Disadvantaged Communities</i> , coord. Rob Swinkels
Position	Leading Expert
Description	Elaborating the typology of Urban Poor Areas in Romania, drafting methodology for a qualitative assessment in 11 cities, coordinating fieldwork, data analysis and drafting the report.

Date	2012-2013
Location	Bucharest
Company	UNICEF Romania, proiect on <i>Helping the Invisible Children: Project Evaluation</i> , coord. Voica Pop
Position	Leading Expert
Description	Drafting methodology for the second evaluation of the project. Conducting interviews, data aggregation, data analysis and drafting the evaluation report.

Date	2012-2013
Location	Bucharest
Company	World Bank, proiect <i>Impact Assessment of the Knowledge Economy Project</i> , coord. Arabela Aprahamian
Position	Lead consultant
Description	Elaborate the impact assessment methodology, data analysis and drafting the research report.

Date	2010-2013
Location	Bucharest, Belgrad
Company	Friedrich Ebert Stiftung Serbia, <i>The Performance of public health-care systems in South-Eastern Europe</i> , coord. Roland Feicht
Position	Coordinator
Description	Elaborate the methodology of a comparative study carried out in 9 countries based on qualitative research techniques. Data analysis and research report for Romania. Coordinate the comprehensive comparative report.

II. Selected publications starting 2011

1. Stănculescu, M.S., Marin, M., Blaj, G. (2019), Social Services for the Elderly in Romania in Chivu, L., Ioan-Franc, V., Georgescu, G., Andrei, J.V. (coord.) *The Romanian Economy, a century of transformations, Proceedings of ESPERA 2018*, Vol. 2, 821-832, Peter Lang International Academic Publishing Group, ISBN:978-3-631-79205-6

2. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Alexe, D., Andrei, F., Andrioni, F., Anton, S., Ardelean, D.M, Blaj, G., Chiriacescu, D., Climescu, D.R, Corad, B., Cornea, C. I., Cristea, D.,A., Grigore, M., C., Guth, A., Iagar, M., L., Iamandi Cioinaru, E.C, Irimia, R., Lavric, M., Lucan, E., Lupu, D.D., Marin, M., Marutoiu, M.C., Neagu, M., Pop Soroceanu, N., Predescu, C., Simion, B., Sestak, O., Sorescu, E.M., Stănculescu, A., Udrea, S., Zanoschi, E.M. (2018) *Rezultatul #5: Dezvoltarea unei metodologii de elaborare a planurilor individuale de închidere a centrelor de plasament*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, Banca Mondială, <http://www.copii.ro/anpdca-content/uploads/2016/05/5.-Metodologie-unitara.pdf>
3. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Alexe, D., Andrei, F., Andrioni, F., Anton, S., Ardelean, D.M, Blaj, G., Chiriacescu, D., Climescu, D.R, Corad, B., Cornea, C. I., Cristea, D.,A., Grigore, M., C., Guth, A., Iagar, M., L., Iamandi Cioinaru, E.C, Irimia, R., Lavric, M., Lucan, E., Lupu, D.D., Marin, M., Marutoiu, M.C., Neagu, M., Pop Soroceanu, N., Predescu, C., Simion, B., Sestak, O., Sorescu, E.M., Stănculescu, A., Udrea, S., Zanoschi, E.M (2018) *Output #5: Dezvoltarea unei metodologii de elaborare a planurilor individuale de închidere a centrelor de plasament*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, World Bank
4. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Anton, S., Ardelean, D., M., Iamandi Cioinaru, E., C., Corad, B., Cornea (Vladu), C., Dușa, A., Grigore, M., Iagăr, L., Lucan, E., Marin, M., Moțoc, M., Neagu, M., Perju, O., Sorescu, E., Stănculescu (Trocea), A., Zanoschi, M. (2018) *Rezultatul #4: Harta serviciilor de prevenire din comunitățile sursă și a serviciilor alternative la îngrijirea rezidențială dezvoltate de direcțiile generale de asistență socială și protecția copilului*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, Banca Mondială, <http://www.copii.ro/anpdca-content/uploads/2016/05/4-Harta-serviciilor.pdf>
5. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Anton, S., Ardelean, D., M., Iamandi Cioinaru, E., C., Corad, B., Cornea (Vladu), C., Dușa, A., Grigore, M., Iagăr, L., Lucan, E., Marin, M., Moțoc, M., Neagu, M., Perju, O., Sorescu, E., Stănculescu (Trocea), A., Zanoschi, M. (2018) *Output #4: Map of prevention services in source communities and alternative care services developed by the General Directorates for Social Assistance and Child Protection*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, World Bank
6. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Anton, S., Iamandi Cioinaru, E.C., Corad, B., Cornea (Vladu), C., Marin, M. Stănculescu (Trocea), A. (2017) *Rezultatul #3: Studiu de diagnoză*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, Banca Mondială, <http://www.copii.ro/anpdca-content/uploads/2016/05/3-Studiu-de-diagnoza.pdf>
7. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.) Anton, S., Iamandi Cioinaru, E.C., Corad, B., Cornea (Vladu), C., Marin, M. Stănculescu (Trocea), A. (2017) *Output #3: Multidisciplinary evaluation of a representative sample of children protected in residential centers in Romania*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, World Bank
8. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Anton, S., Blaj, G., Chiriacescu, D., Iamandi Cioinaru, C., Corad, B., Cornea, C.I., Guth, A., Irimia, R., Lavric, M., Marin, M., Predescu, C., Simion, B., Sestak, O., Trocea, A. (2017) *Rezultatul #2: Plan de prioritizare a închiderii centrelor de plasament clasice*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, Banca Mondială, <http://www.copii.ro/anpdca-content/uploads/2016/05/2-Plan-de-prioritizare-a-inchiderii.pdf>
9. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Anton, S., Blaj, G., Chiriacescu, D., Iamandi Cioinaru, C., Corad, B., Cornea, C.I., Guth, A., Irimia, R., Lavric, M., Marin, M., Predescu, C., Simion, B., Sestak, O., Trocea, A. (2017) *Output #2: Operational Plan for the Closing of Residential Centers for Children in Romania*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, World Bank
10. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.), Anton, S., Blaj, G., Iamandi Cioinaru, E.C, Corad, B., Marin, M., Mincu, C., Sestak, O., Simion, B., Toth, A., Trocea, A., Vladu, C. (2017) *Rezultatul #1: Raport descriptiv privind evaluarea resurselor existente ale centrelor rezidențiale*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, Banca Mondială, <http://www.copii.ro/anpdca-content/uploads/2016/05/1-Raport-descripriv.pdf>
11. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.) Anton, S., Blaj, G., Iamandi Cioinaru, E.C, Corad, B., Marin, M., Mincu, C., Sestak, O., Simion, B., Toth, A., Trocea, A., Vladu, C. (2017) *Output #1: Descriptive Report on the Evaluation of the Existing Resources of Residential Centers*, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, World Bank
12. Stănculescu, M. S., Marin, M. (2017) *Optimizing Clinical Learning Environment in Emergency Medicine Postgraduate Training (Residency – EMR) in Romania*. Research findings, București: Banca Mondială
13. Stănculescu, M.S., Grigoraș, V., Teșliuc E., Pop, V. (coord.), Marin, M., Iamandi-Cioinaru, C., Neculau (Blaj), G., Corad, B., Trocea, A. (authors) (2017) *Romania: Children in Public Care 2014*, București: Banca Mondială și UNICEF, ISBN: 978-973-139-364-3
14. Stănculescu, M. S. (coord.), Marin, M., Buligescu, B., Blaj, G. (authors) (2017) *Serviciile sociale în România - Stare de fapt și provocări : servicii de locuire socială*, București: Editura Pro Universitaria, ISBN: 978-606-26-0855-2
15. Stănculescu, M.S., Grigoraș, V., Teșliuc, E., Pop, V. (coord.), Marin, M., Cioinaru, C., Neculau, G., Corad, B., Trocea. A. (2016) *România: copiii din sistemul de protecție a copilului*, București: The World Bank, ISBN: 978-973-0-21712-4
16. Mitevska, L., Stănculescu M.S., Stikova, E. (2016). Performance of the public health care sector in the Republic of Macedonia, *South Eastern European Journal of Public Health*, DOI: 10.4119/UNIBI/SEEJPH-2016-104
17. Stănculescu, M.S., Grigoraș, V., Teșliuc, E., Pop, V. (coord.) (2016) *România: Copiii din sistemul de protecție a copilului*, Conference Volume, București: The World Bank, Ministerul Muncii, Familiei, Protecției Sociale și Persoanelor Vârstnice, Autoritatea Națională pentru Protecția Drepturilor Copilului și Adopție, UNICEF România, ISBN: 978-973-0-21712-4
18. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.) (2016) *Dezvoltarea serviciilor sociale integrate la nivel comunitar*, București: The World Bank
19. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.) (2016) *The Atlas of Rural Marginalized Areas and of Local Human Development in Romania*, București: The World Bank, ISBN 978-973-0-21723-0

20. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.) (2015) *Studiu de fundamentare pentru strategia națională privind reducerea sărăciei și creșterea incluziunii sociale (2015-2020)*, Washington: The World Bank, ISBN: 978-973-0-20536-7
21. Teșliuc, E., Grigoraș, V., Stănculescu, M.S. (coord.) (2015) *Background study for the National Strategy on Social Inclusion and Poverty Reduction (2015-2020)*, Washington: The World Bank, ISBN: 978-973-0-20537-4.
22. Marin, M. (coord.), Stănculescu M. S., Corad B., Trocea, A.. (2015) *Studiu sociologic de fundamentare pentru Strategia privind medierea și dezvoltarea profesiei de mediator în România pentru perioada 2014 – 2020*, <http://www.mihut.ro/wp-content/uploads/2015/01/strategia-de-dezvoltare-a-profesiei-de-mediator-pe-2014-20201.pdf>, Beneficiary: Mediation Council
23. Bezzina, J. (coord.), Stănculescu, M.S. (main author), Moldovan, C., Corad B., Iamandi-Cioinaru, C., Marin, M., Neculau, G., Trocea, A. (2015) *Raport privind tipologiile de comunități/zone geografice și opțiunile pentru intervenții investiționale în rețelele broadband și NGN*. World Bank, Beneficiary: Ministry for Information Society, <https://www.comunicatii.gov.ro/wp-content/uploads/2016/01/Raport-privind-tipologiile-de-comunit%C4%83%C5%A3i-zone-geografice-%C5%9Fi-op%C5%A3iunile-pentru-interven%C5%A3ii-investi%C5%A3ionale-%C3%AEn-re%C5%A3ele-broadband-%C5%9Fi-NGN-Banca-Mondiala-nov.-2015.pdf>
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